



Example Financial Statements

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the course.

Mill Creek Development Authority
 (An Enterprise of the)
Statements of Net Position
As of December 31, 2020 and 2019

	2020	2019
Assets		
Current assets		
Cash and cash equivalents	\$ 26,485,250	\$ 25,485,100
Restricted cash	2,500,000	2,500,000
Accounts receivable	1,800,000	1,970,000
Inventories	975,000	1,010,700
Due from Tribe and Tribal Enterprises	300,100	285,400
Prepaid expenses and other assets	430,477	438,508
Total current assets	<u>32,490,827</u>	<u>31,689,708</u>
Capital assets		
Buildings and improvements	168,780,514	166,775,508
Equipment	85,744,560	83,788,950
Furniture and fixtures	14,350,475	14,280,765
Vehicles	420,595	400,780
Land and improvements	24,580,500	20,950,432
Construction in progress	48,950	595,841
Less accumulated depreciation	(129,726,835)	(124,070,323)
Total capital assets, net	<u>164,198,759</u>	<u>162,721,953</u>
Total assets	<u>196,689,586</u>	<u>194,411,661</u>
Liabilities		
Current Liabilities		
Accounts Payable	3,812,540	3,588,695
Payables for buildings and equipment	9,850,500	7,545,100
Accrued Liabilities	6,400,250	5,742,500
Accrued state revenue sharing and regulatory fees	1,300,950	1,459,524
Interfund payable, net	960,400	350,474
Progressive jackpot, players pool and club liabilities	2,810,400	2,541,870
Current portion of long-term debt	1,750,000	1,750,000
Other liabilities	884,690	910,000
Total current liabilities	<u>27,769,730</u>	<u>23,888,163</u>
Long-term liabilities		
Payable to Tribe	1,200,000	895,000
Long-term debt, less current portion	163,500,422	165,805,964
Total long-term liabilities	<u>164,700,422</u>	<u>166,700,964</u>
Total liabilities	<u>192,470,152</u>	<u>190,589,127</u>
Net Position		
Invested in capital assets, net of related debt	6,585,123	4,254,211
Unrestricted	(2,365,689)	(431,677)
Total net position	<u>4,219,434</u>	<u>3,822,534</u>
Total liabilities and net position	<u>\$ 196,689,586</u>	<u>\$ 194,411,661</u>

The accompanying notes are an integral part of these financial statements

Note: This example is for training purposes only and is based on a fictitious entity

Mill Creek Development Authority

(An Enterprise of the)

Statements of Revenues, Expenses and Changes in Net Position**Years Ended December 31, 2020 and 2019**

	2020	2019
Operating Revenues		
Casino	\$ 110,875,255	\$ 117,695,366
Food and beverage	25,988,364	26,141,211
Hotel and resort	4,754,825	5,841,224
Entertainment	5,489,350	7,954,781
Other	6,487,998	7,201,585
Total operating revenues	<u>153,595,792</u>	<u>164,834,167</u>
Less promotional allowances	<u>(22,474,965)</u>	<u>(24,584,895)</u>
Net operating revenues	<u>131,120,827</u>	<u>140,249,272</u>
Operating expenses		
Casino	15,522,536	17,654,305
Food and beverage	24,688,946	24,049,914
Hotel and resort	4,184,246	4,848,216
Entertainment	6,312,753	9,943,476
Other	4,606,479	5,401,189
Marketing	15,522,536	18,831,259
General and administrative	28,846,582	29,452,347
State revenue sharing and regulatory fees	1,995,755	2,118,517
Depreciation	7,544,819	7,544,255
Total operating expenses	<u>109,224,650</u>	<u>119,843,477</u>
Operating income	21,896,177	20,405,795
Non operating revenue (expenses)		
Interest income	185,564	170,215
Interest expense	(14,852,412)	(13,120,857)
Gain (loss) on disposal of property	35,125	(112,544)
Income before transfers (to)/from the Tribe	<u>7,264,454</u>	<u>7,342,609</u>
Transfers of capital assets (to)/from the Tribe, net	145,050	-
Transfers (to)/from the Tribe, net	<u>(7,012,604)</u>	<u>(6,735,929)</u>
Change in net position	396,900	606,680
Net position, beginning of year	<u>3,822,534</u>	<u>3,215,854</u>
Net position, end of year	<u>\$ 4,219,434</u>	<u>\$ 3,822,534</u>

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Mill Creek Development Authority
 (An Enterprise of the)
Statements of Cash Flows
Years Ended December 31, 2020 and 2019

	2020	2019
<i>Cash flows from operating activities</i>		
Cash received from customers	\$ 149,255,624	\$ 151,958,655
Cash paid to employees	(57,877,522)	(58,013,855)
Cash paid to suppliers	(54,359,544)	(57,658,654)
Cash paid for state revenue sharing and regulatory fees	(3,400,715)	(3,854,354)
Cash paid for Tribal Administration departments	(2,814,411)	(3,212,877)
Net cash provided by operating activities	<u>30,803,432</u>	<u>29,218,915</u>
<i>Cash flows from noncapital financing activities</i>		
Transfers (to)/from the Tribe, net	<u>(7,237,604)</u>	<u>(6,735,929)</u>
Net cash used in noncapital financing activities	<u>(7,237,604)</u>	<u>(6,735,929)</u>
<i>Cash flows from capital and related financing activities</i>		
Additions to property and equipment	3,960,616	352,448
Proceeds from sale of property and equipment	22,165	10,838
Cash paid interest expense related to capital debt	(14,852,412)	(13,120,857)
Purchases of property and equipment	(3,106,547)	(3,000,000)
Payment of loan principal	(8,814,500)	(8,215,000)
Transfers from the Tribe for capital debt repayment	225,000	-
Transfers from the Tribe for capital expenditures	-	184,596
Loan closing costs	-	(665,005)
Proceeds from revolving line of credit	-	275,125
Net cash used in capital and related financing activities	<u>(22,565,678)</u>	<u>(24,177,855)</u>
Net increase (decrease) in cash and cash equivalents	1,000,150	(1,694,869)
Cash and cash equivalents, beginning of year	<u>25,485,100</u>	<u>27,179,969</u>
Cash and cash equivalents, end of year	<u>\$ 26,485,250</u>	<u>\$ 25,485,100</u>

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Mill Creek Development Authority
 (An Enterprise of the)
Statements of Cash Flows, continued
Years Ended December 31, 2020 and 2019

	2020	2019
<i>Reconciliation of operating income to net cash provided by operating activities</i>		
Operating income	\$ 21,896,177	\$ 20,405,795
Adjustments to reconcile operating income to net cash		
Depreciation	7,544,819	7,544,255
Changes in assets and liabilities		
Accounts receivable	(170,000)	21,000
Inventories	(35,700)	80,052
Advances to Tribe		4,122
Prepaid expenses and other assets	(8,031)	2,355
Accounts payable	223,845	(95,455)
Accrued liabilities	657,750	450,187
Accrued state revenue sharing and regulatory fees	(158,574)	(185,124)
Interfund payable	609,926	605,744
Progressive jackpots, players pool and club liabilities	268,530	135,984
Current portion of long-term debt	-	250,000
Other liabilities	(25,310)	
Total adjustments	<u>8,907,255</u>	<u>8,813,120</u>
Net cash provided by operating activities	<u>\$ 30,803,432</u>	<u>\$ 29,218,915</u>
Noncash, investing, capital and financing activities		
Change in liability incurred to acquire capital assets	\$ 350,000	\$ -

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